



**Province of Padova  
Service for Citizens' Security  
European Relations Office**

**European Commission  
EuropeAid Office**



## **URB-AL Project**

**The Impact of the Urban Plan on the Prevention of the Crime**

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### **TECHNICAL FINAL REPORT**

**25<sup>TH</sup> NOVEMBER 2004 – 24<sup>TH</sup> NOVEMBER 2006**



## Introduction

This document is the technical report of the activities of the Urbal Project “The Impact of the Urban Plan on the Prevention of the Crime”, awarded by the European Commission to the Province of Padova the 24 November 2004, and finished the 23 November 2006.

The report is divided in three parts: the first describes the activities carried out during the two years of the project; the second part relates to the financial management; the third presents some “lesson learned” from the project management.

The report do not contain project outputs, which are part of a separate publication, the “Best practices Manual”, printed in Italian, English and Spanish, it contains only the description of how project activities have been carried out.

Once again, we take the opportunity to thank the European Commission and the URB-AL Red 14 of Valparaiso for having believed in this project and for the opportunity they have given us.

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Padova, 23<sup>rd</sup> November 2006

This report has been written by Lorenzo Segato - RiSSC and revised by Mr. Nicola Modica and Mr. Giacomo Michieli. The financial part has been written by Mrs. Stefania Pettinà and Mr. Giacomo Michieli. The contents of this documents do not reflect any official position of the Province of Padova and have been written under the sole responsibility of the Authors.



## Summary

In the proposal sent to the European Commission more than two years ago, we drafted a project – “*The impact of Urban planning in the prevention of Crime*” – aimed at improving crime prevention strategies, achieved through urban planning, adopted in cities of Europe and Latin America. The improvement had to be reached through the achievement of major knowledge and awareness on the issues related to the project themes, the impact evaluation of existing crime prevention initiatives, the finding out of best practices in the field and the exchange of information among Local Authority officers.

The project main activities were: a phase of learning (research and data collection), a phase of evaluation (data analysis and on-site mutual evaluation) and a phase of training and dissemination of the results (training seminars, conferences, mainstreaming), with the involvement of all partners of the project.

After two years, the project has ended up with a full success. The cooperation among cities across the Ocean has strengthened, and the new projects born among the partners can witness it; the themes of urban safety and the use of space for citizens' security have been deepened and are part now of the skills of project partners; crime prevention interventions have been evaluated with a sound methodology, which remains as a tool for future assessments; best practices have been found out and have become a “manual” for all cities interested in developing security policies; results have been disseminated across Europe and Latin America, in respect with the goals of the project.

And finally, we perceive that something good has been done in these two years and that the European Union has contributed substantially to create the possibility to achieve these results.



## Activities Report - November 2004 – November 2006

### *Timetable of the action*

In march 2004 the project was built according with the following timetable for the action:

- activities 1, 2, 3, 4, 5 ended up by the end of the first year;
- activities 6, 7, 8, 9 and cross activities A and B ended up by the end of the second year.

Single Activities	Year 1											
Month	1	2	3	4	5	6	7	8	9	10	11	12
1 - Research activity												
2 - Preparation and delivering of instruments for data collection and for local sensitization												
3 - Focus group												
4 - Data gathering and local sensitization												
5 - International meeting - preparation												
7 - Training												
A - Management and <b>evaluation</b> of the project												
B - Mainstreaming												

Single Activities	Year 2											
Month	1	2	3	4	5	6	7	8	9	10	11	12
6 – Evaluation: 6.1 analysis												
6 – Evaluation: 6.2 On-site visits												
7 - Training												
8 - Drafting and preparation of the best practices handbook												
9 - Final meeting: presentation of the best practices handbook												
<b>Cross Activities</b>												
A - Management and <b>evaluation</b> of the project												
B - Mainstreaming												

In the following pages the activities will be described more in detail.



### ***Action 1 - Research Action***

According to the project proposal, this activity is aimed at knowing the “state of art” of international research on crime prevention policies and on evaluation strategies, and at improving partners capacities on the themes of the project (Objective A).

This is the first step of a macro-phase called “learning phase”, which is considered important because the evaluation of crime prevention experiences, in comparative and scientific way, is not part of traditional expertise of Public Administrations, and this phase is then aimed at gaining skills and competences for this purpose.

The activity has been coordinated by the Province of Padova, and managed by RiSSC, a non profit association committed in research and studies on security and crime, which managed the scientific activities of the whole project.

The activity was carried out through collection and analysis of information from e.g. Governmental Institutions, Research Centre and Universities. These information, found in books, journals, newspapers, grey literature and through the World Wide Web, has been collected and catalogued in a basic library, and is being used for the creation of the instruments foresee in activity 2 “*Preparation and delivering of instruments for data collection and for local sensitization*”.

A second part of research activity was aimed at developing a database of documents useful for Urban Design and CPTED. The construction of the database has followed two main principles: accessibility and sharing and sustainability.

**Accessibility and sharing** - One of the main principles used for the creation of the database is that of accessibility of documents by all partners of the project. This is in line with the spirit of the Urbal Red 14 Programme, as the possibility of exchanging



information must be as easy as possible to strengthen the ties among cities in Europe and America Latina.

According to this principle, the idea has been to set up an electronic database, in which each partner can find or add documents relevant for the project. This principle reflects also on the contents of the database, as priority in data collection was given to documents that can be made available on the web.

The creation of an electronic database gives also the opportunity to any person interested in urban security and crime prevention to access these documents, increasing the potential dissemination of the project outcomes.

**Sustainability** - The second principle for the construction of the database is that of sustainability. The setting up of a virtual library, available from the web, makes this resource available also after the conclusion of this type A project, for a possible type B and even longer, as the web page will remain active on the website of the Province of Padova. The principle of sustainability has been intended also as the possibility to enrich the library as time goes by. The province of Padova and the other partners of the project are aware of the problem of urban security, so the interest on the library will probably never go down, and new documents can be added also after the conclusion of the project.

#### **The construction of the Database**

The construction of the library used the American Psychological Association (APA) format, according to the reference list rules. Following the principles stated for this Activity 1, a free resource ([http://owl.english.purdue.edu/handouts/research/r\\_apa.html](http://owl.english.purdue.edu/handouts/research/r_apa.html)) that could be shared among partners was used.



The database construction used Microsoft Access: In particular, a mask has been created for data entry (see figure), and tables and reports have been made for the management of the database.

This mask contains information necessary for the creation of a correct reference list, the possibility to insert the web address to access the source, and two different lists of options for the classification of the resources.

The feasibility of making the resource available on the web will be evaluated with IT experts during mainstreaming activities.

### Sources of Documents

According to the principles above expressed, the main sources of documents for the database have been searched on the web.

Many public and private institutions have dealt with urban crime and urban security during time, and many resources are then available.

Among these sources, priority for this action has been given to resources in English, for some relevant reasons:

- The official language of the project is English;
- English language ensures the highest possibility to disseminate the documents to any person interested;
- From the point of view of scientific and academic research

The screenshot shows a data entry form with the following fields:

- Author: [text box]
- Title: [text box]
- Year: [text box]
- Editor: [text box]
- type: [dropdown menu]
- topic: [dropdown menu]
- If part of a journal, review or wider publication, please provide also the following information:
  - Title: [text box]
  - Number: [text box]
  - Year: [text box]
  - Page: [text box]
  - Editor: [text box]
  - Web source: [text box]

Record: 1 di 1



on the issues of the project, Countries as United Kingdom, the Unites States of America and Australia have a strong tradition, so more English documents are available on the web.

***Activity 2 - Preparation and delivering of instruments for data collection and for local sensitization***

This activity has been carried out with the support of Mrs. Lisa Gallo, statistician, and RiSSC.

Researchers have built the models of instruments for data collection, by analysing the documents collected for research activity. The construction of the model was important because the same principles had to be used also for the evaluation of impact of crime prevention policies.

In particular, researchers have defined:

- The field of analysis - “case studies” have been collected by each partner in its town, both cases of successful crime prevention strategies (better if holistic approaches, including e.g. urban planning, use of technologies, police control, civil participation) or cases of unsuccessful prevention.
- Socio-economic indicators which could affect crime prevention strategies
- Crime indicators: it is important to define which indicators can be considered in order to collect homogeneous information and make comparison possible. These indicators are important to define ex-ante and ex-post situation (to assess the impact). It is also very important to have information on “hot spots”, in order to be able to assess the efficacy of future interventions.
- Crime prevention strategy indicators: what has been done? How much did it cost? How many people had been



involved? For how long? Who managed the process? All these elements can be important to evaluate crime prevention strategies, and the most relevant must be found out to build the instrument for data collection.

The model for data collection can be found in the Annexes.

### *Activity 3 - Focus Group in Malaga*

The Focus Group took place in Malaga, Spain, the 22-23 of April 2005.

The Province of Padova together with the Ayuntamiento of Malaga has developed the whole organisation of the event since January.

All Partners has participated to the event, which has been honoured also by the presence of Mr. Gustavo Paulsen, head of Red 14, and Mr. Pedro Marin Cots. The Province of Padova invited Dr. Lorenzo Segato – RiSSC for the scientific contribution.

The Policia and the Ayuntamiento of Malaga have hosted the main event, in the persons of Superintendente Mr. Pasqual Sanchez-Bayton, for a total of 20 participants.

Partners have shared the following arguments:

- Presentation of project activities by the Province of Padova;
- Presentation of administrative rules and documents;
- Presentation of documents for data collection and dissemination;
- Presentation of relevant initiatives by project partners;
- Definition of partners' future activities and roles.

About the contents, the focus group has been interesting and the discussion open on many issues.

In particular, the instruments for data collection have been analysed: partners have agreed on adding a part for the



description of social characteristics of their territory, in order to make the comparison easier. FLACSO has agreed in playing a role of coordination for Latin American partners, as it is not a local authority. At the end, partners have achieved a complete agreement on what has been done and what has to be done.

About the organisation in Malaga, the Ayuntamiento has shown great hospitality and excellent capacities, by managing a very satisfying social programme.

Finally, the use of both Spanish and Italian seemed easier in the relations among partners instead of English also outside the official event, in which a translator Italian - Spanish has helped the discussion.

#### ***Activity 4 - Data collection***

After the development of the instruments for data collection, partners have been required to fill in the questionnaire with data collected from their home cities. In this phase, FLASCO University has been required to play a coordination role for Latin American Partners while RiSSC have coordinated European activities as well as the overall management of it.

Although some initial difficulties, partly because of language gaps, all partners have sent information on project of urban renewal or design developed in their cities.

#### ***Activity 5 - International meeting***

The first international meeting has been organised in Padova the 20-21 October 2005.

The conference programme was the following:

<b>LA SICUREZZA URBANA: POLITICHE E STRATEGIE</b>	
<i>Giovedì 20 ottobre 2005</i>	
<b><i>SESSIONE I - LA SICUREZZA URBANA INTEGRATA</i></b>	
9:00 - 11:00	Saluto del Presidente della Provincia Vittorio Casarin Saluto del Presidente della Consulta Nazionale U.P.I. Francesco Crocetto



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	<p>Le politiche provinciali per la sicurezza <i>Assessore alla Sicurezza Mario Verza</i></p> <p>Il coordinamento delle forze dell'ordine nella provincia di Padova <i>Prefetto di Padova Paolo Padoin</i></p> <p>Le iniziative della Regione Veneto <i>Dirigente regionale alla Sicurezza Giorgio Vigo</i></p>
<b>SESSIONE II - LA PROSPETTIVA INTERNAZIONALE TRA EUROPA E AMERICA LATINA</b>	
11:30 - 13:30	<p>Presentazione del Progetto Urbal - L'impatto del disegno urbano nella prevenzione della criminalità <i>Nicola Modica - Dirigente del Servizio per la Sicurezza della Provincia di Padova</i></p> <p>Teoria e pratiche di sicurezza urbana e di prevenzione della criminalità <i>Ernesto Savona - Transcrime - Università di Trento e Università Cattolica Sacro Cuore</i></p> <p>L'evoluzione della sicurezza urbana in Europa <i>Giuliano Barbolini, Forum Europeo per la Sicurezza Urbana</i></p> <p>L'evoluzione della sicurezza urbana in America Latina <i>Javiera Diaz, Facultad Latino Americana de Ciencias Sociales</i></p> <p>Conclusioni <i>Mario Verza, Assessore alla Sicurezza</i></p>
<b>Giovedì 20 ottobre - Seminario Urbal</b>	
<b>SEMINARIO - L'IMPATTO DEL DISEGNO URBANO NELLA PREVENZIONE DELLA CRIMINALITÀ</b>	
15:30 - 18:00	<p>Presentazione di casi raccolti durante il progetto:</p> <ul style="list-style-type: none"> <li>Padova</li> <li>Treviso</li> <li>Malaga</li> <li>San Joaquin</li> <li>Valparaiso</li> <li>Chorrillos</li> <li>Buenos Aires</li> </ul> <p>Discussion</p>

About 70 people attended the conference.

**Activity 6 – Evaluation**

In this activity of phase two of the project, all the competences gained in Phase one from the partnership are put into practice,



with the support of international experts, for the evaluation of the local experiences, in order to assess their impact and to find out the best practices. This Phase is the core of the project, as its aim is to understand what has worked and what has not, to share useful information among local authorities to develop further effective crime prevention policies. For the purpose of this project, impact evaluation means “the short term consequences of the project activities”, and it is carried out in two different steps:

6.1 Analysis of data collected in activities 4 and 5 of the project by a group of experts.

6.2 On-site visits to assess the effective impact of the experiences carried out. For the visits, the instrument of mutual evaluation is foreseen, which lets also exchange of experts among different countries, strengthening the relations among the net.

#### ***Activity 6.1 – Data Evaluation***

After data collection, information has been analysed in order to find out differences and common points in the cities partner that could affect the evaluation of urban interventions for crime reduction. It is important to remind the different backgrounds of the cities partner in the project:

Buenos Aires, Lima and Santiago have similar characteristics of metropolitan cities (more than 3 millions of inhabitants). They present strong status differences in residential neighbourhoods, with a large part of population on poverty. Valparaiso, Padova, Treviso e Malaga are medium-small sized cities, with a higher economic level (even with a strong difference among Latin American and European Cities). About the areas of intervention, all areas faced, before the action, clear signs of degradation, high crime rates and very high insecurity of citizens.

Data evaluation has been carried out by Mrs. Lisa Gallo and RiSSC.

#### ***Activity 6.2 – On-site visits***



The second part of the evaluation process consisted in the mutual visit of the interventions. This phase consists in an evaluation of the renewal projects made by external experts coming from abroad. The activity has been organised in a way that any partner has evaluated two other projects and has been evaluated by two others.

Through this technique there are three independent evaluations of the same project, and also the experts, by travelling, can be aware of the different contexts of other countries. On-site visits helps the comparison of different initiatives, increase the objectiveness in evaluating the impact of an intervention in its context and guarantees more uniformity in the evaluations.

For the on-site visits two instruments were set up by RiSSC: the survey grid and the interviews structure. Both documents are in the Annexes.

### ***Activity 7 - Training activity***

Four experts from Italy and United Kingdom have been invited for this training activity in Italy in October 2005. Experts come from Universities or Police, and have a long experience in Crime prevention and Urban security in respective Countries.

Training has given the opportunity to exchange information and to learn from others' experiences in a constructive way.

All partners took part to this activity for a total of about 30 people.

<b><i>Venerdì 21 ottobre – Formazione Urbal</i></b>	
<b><i>SEMINARIO – L'IMPATTO DEL DISEGNO URBANO NELLA PREVENZIONE DELLA CRIMINALITÀ</i></b>	
10:00 – 13:00	Attività di formazione: Sicurezza nazionale e sicurezza locale: l'esperienza italiana <i>Prof. Ugo Terracciano, Università di Bologna</i> "Safer neighbourhoods" a Londra <i>Co. Paul Anstee and Co. James Smith – Metropolitan Police UK</i> La riqualificazione urbana nella prevenzione della criminalità



*Prof. Clara Cardia, Politecnico di Milano*

A second training activity has been developed in October 2006 in Valparaiso, with Mrs Claudia Ulloa talking to project partners about the activities of Safe Community programme in Valparaiso. All partners took part to this activity for a total of about 20 people.

#### ***Activity 8 – Drafting and preparation of best practices handbook***

This activity was finalised to produce the most visible output of the project, the best practices handbook.

The manual has been prepared in two languages (Italian and Spanish) and printed in 400 copies: 150 in Spanish version and 250 in Italian version.

The layout of the handbook had the printing have been made by Advertendo.

The structure of the handbook is the following:

- Best Practices
- Partners information
  - Administrative – geographical
  - Socio – demographic
  - Economic
  - Urban Security
- Crime Prevention Projects
  - Promoters
  - General/specific objectives
  - Expected Results
  - Activities
  - Beneficiaries
  - Effective results
- The methodology of evaluation



### ***Activity 9 – Final meeting***

Final conference took place on October 2006, in Valparaiso. The structure of the conference was the following:

Wednesday, October 25

Welcome cocktail and meeting with Urbal Projects managers

Thursday, October 26

Opening session

Vice Major of the Municipality of Valparaiso

President of the Province of Padova

Delegate of the European Commission

Coordinator of Urbal Red 14

Director of European Office, Province of Padova

Urban Planning and Crime Prevention

Mr Nicola Modica, Security Service, Province of Padova

*The Urbal project “The Impact of Urban Planning in Crime Prevention*

Mrs Macarena Rau, Ministry of Interiors, Chile

*Safe Cities and other Urban Security Policies in Chile*

Dr. Lorenzo Segato, RISSC

*Critical reading of the methodology and results of the evaluation activity*

Best practices workshop

In the afternoon, project members have divided in two groups, coordinated by Dr. Lorenzo Segato, RISSC and Mrs. Javiera Diaz, FLACSO, discussing about the best practices to be discussed and agreed by all partners.



### ***Activity A - Project Management***

The contract has entered into force the day after the signature with the European Commission. From then (25 November 2004) the Staff of the Province of Padova in charge for managing the problem it has been set up.

Mainly four persons, with the co-operation of many Province employees when their skills or competences are required, make the staff. The persons are:

- Mr. Nicola Modica, project manager. He is head of the Service for the Security of Citizens of the Province of Padova, head of provincial police and has deep experience in the topics of the projects.
- Mr. Giacomo Michieli, project coordinator. He is the officer in charge of the European Relations Office of the Province of Padova, with experience in EU funding and programs.
- Ms. Stefania Pettinà, financial manager. She works in the European Relations Office and is responsible for any administrative and financial matter of the project.
- Dr. Lorenzo Segato, co-project manager and responsible for research activities. He is a criminologist, with deep knowledge of crime and security issues and experience in EU funding and programs as well, working as a consultant for this project.

Since the beginning of the project, and even in the phase of project drafting, this team has worked closely with harmony in order to achieve its goals.

The activities that have been already carried out for the management of the project are related to the opening of a specific budget heading in the province account for this project, the creation of a general email for the action ([urbal@provincia.padova.it](mailto:urbal@provincia.padova.it)), the creation of specific procedures and internal rules for the management of contacts, activities and documents.



Moreover, the team has started to get in touch with the Partners in order to establish a relation for a fruitful cooperation during the project.

Among other activities, the team has started to work on the partnership agreement, to be signed between the Province of Padova and each partner, the rules and procedures for financial management, the kept of documents, trying to foresee and to solve any possible problem arising during the Action.

### **Activity A - Project Evaluation**

According to the monitoring and internal evaluation procedures set out in the project, the staff of the Province, together with Mrs. Lisa Gallo, statistician, has developed the specific procedures for the evaluation of performance, effectiveness and efficacy of the project. The following images report examples of the grids for performance, effectiveness, and efficacy evaluation.

Performance:

YEAR 1										
Action	Actor(s)		Date of beginning		Date of end		Duration		Cost €	
	Established	effective	expected	effective	expected	effective	expected	effective	expected	effective
1 - Research Activity	Province of Padova	Province of Padova	25/11/04	25/11/04	24/01/05	24/01/05	2 months	2 months	10500	0
2 - Preparation and delivering of instruments	Province of Padova	Province of Padova	25/01/05	25/01/05	24/03/05	24/03/05	2 months	2 months	7.500	10.500
3 - Focus group - preparation and event	Province of Malaga	Province of Malaga	25/02/05	25/02/05	24/04/05	24/04/05	2 months	2 months	16.195	13.127
4 - Data gathering and local sensitization	All actors	All actors	25/04/05	25/04/05	24/10/05	20/10/05	6 months	6 months	17.400	6.727
5 - International Meeting - preparation and event	Province of Treviso	Province of Padova	25/09/05	20/07/05	24/11/05	21/10/05	2 months	3 months	41.980	32.677
7 - Training 1st event	Province of Padova	Province of Padova	25/09/05	20/07/05	24/11/05	21/10/05	2 months	3 months	0	0
A - Management and Mid-term Evaluation of the project	Province of Padova	Province of Padova	25/11/04	25/11/04	25/11/05	25/11/04	12 months	12 months	13.878	12.678
B - Mainstreaming	Province of Treviso	Province of Padova	25/03/05	25/03/05	25/11/05	25/11/05	8 months	8 months	6.200	0

Effectiveness:



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<i>Effectiveness indicators</i>				
YEAR 1				
Action	Expected Activities	Executed (Yes or No)	output	
			expected	effective
1 - Research Activity	Collection and analysis of information Catalogue- basic library	yes yes	Internal "training manual" on crime prevention	Database of documents on CPTED and Urban Security
2 - Preparation and delivering of instruments	Instrument for the sensitization of local administrators	yes	Brochures, articles, research results, book reviews. Number of hard copies of brochures expected : 2000 copies	questionnaire and letter containing information on project objectives, tasks, activities sent to 104 Majors of Towns of the Province
	Instrument for the collection of data relevant for the project	yes	Questionnaire to be distributed among local actors	Questionnaire to be distributed among local actors
3 - Focus group - preparation and event	Event	yes	Focus Group in Malaga, 8 participants from partnership (minimum)	Focus Group in Malaga, 14 participants from partnership
4 - Data gathering and local sensitization	Sensitization of Local Administration on themes of the project and collection of information on experience and local projects of crime prevention	yes	Distribution of questionnaire, creation of a database of project on crime prevention through urban design or new technologies	104 Questionnaires sent in 26th september. In the first half of october creation of a database and analysis of 2 project of Padova and 5 partners' projects.
5 - International Meeting - preparation and event	Event	yes	16 participants from the partnership, 10-20 delegates from local authorities (minimum), 50-100 participants expected	20 participants from the partnership, about 70 participants
7 - Training 1st event	Seminar and workshop	yes	Event in Padova, 10-20 delegates from local authorities	Event in Padova, 18 delegates in 20th october and 17 in 21st october from local authorities
A - Management and Mid-term Evaluation of the project	Mid-term evaluation of the project	yes	Interim report	Interim report
B - Mainstreaming	Creation of web page and a mailing list	yes	Creation of web site that will contain all information on project activities and partners	Creation of web site that contains all information on project activities and partners in english, spanish and italian



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Efficacy:

<i>Efficacy Indicators</i>								
YEAR 1								
Action	Budget Item(s)	Budget			Costs			
		Unit	# of units	Unit rate (in €)	estimated in the budget	effective expenditure	balance	
1 - Research Activity	Per diem				0		0	
	Travel				0		0	
	Equipment and supplies				0		0	
	Other costs/ services	publications				0		0
		studies/research				0		0
		translation				0		0
		Interpreters				0		0
conference				0		0		
<b>Total</b>					<b>0</b>	<b>0</b>		
2 - Preparation and delivering of instruments	Per diem				0		0	
	Travel				0		0	
	Equipment and supplies				0		0	
	Other costs/ services	publications				0		0
		studies/research		1	10.500	10.500	10.500	0
		translation				0		0
		Interpreters				0		0
conference				0		0		
<b>Total</b>					<b>10.500</b>	<b>10.500</b>		
3 - Focus group - preparation and event	Per diem				0		0	
	Travel				0		0	
	Equipment and supplies				0		0	
	Other costs/ services	publications				0		0
		studies/research				0		0
		translation				0		0
		Interpreters				0		0
conference		1	3.000	3.000	3.000	0		
<b>Total</b>					<b>16.195</b>	<b>13.127</b>		
4 - Data gathering and local sensitization	Per diem		0	0	0		0	
	Travel				0		0	
	Equipment and supplies				0		0	
	Other costs/ services	per office		7	1.000	7.000	2.946	4.054
		publications		3000	2	6.000	2.500	3.500
	Other costs/ services	studies/research				0		0
		translation		200	17	3.400	1.281	2.119
Interpreters					0		0	
conference				0		0		
<b>Total</b>					<b>16.400</b>	<b>6.727</b>		
5 - International Meeting - preparation and event (Italy)	Per diem		46	130	5.980	5.980	0	
	Travel		12	600-1900	15.800	12.857	2.943	
	Equipment and supplies				0		0	
	Other costs/ services	publications				0		0
		studies/research				0		0
		translation				0		0
		Interpreters		1	5.200	5.200	4.240	960
conference		1	10.500	10.500	9.600	900		
<b>Total</b>					<b>37.480</b>	<b>32.677</b>		
7 - Training 1st event	Per diem		0		0		0	
	Travel		0		0		0	
	Equipment and supplies		0		0		0	
	Other costs/ services	publications				0		0
		studies/research				0		0
		translation				0		0
		Interpreters				0		0
conference				0		0		
Other costs/ services		0		0		0		
<b>Total</b>					<b>0</b>	<b>0</b>		
A - Management and Mid-term Evaluation of the project	Per diem		0		0		0	
	Travel		0		0		0	
	Equipment and supplies		1	1.378	1.378	678	700	
	Other costs/ services	publications				0		0
		studies/research				0		0
		translation			17	0		0
		Interpreters				0		0
conference				0		0		
Administrative costs	months	12	1.000	12.000	12.000	0		
<b>Total</b>					<b>13.378</b>	<b>12.678</b>		
B - Mainstreaming	Per diem				0		0	
	Travel				0		0	
	Equipment and supplies				0		0	
	Other costs/ services	publications				0		0
		studies/research				0		0
		translation		200	17	3.400	0	3.400
		Interpreters				0		0
conference				0		0		
mainstreaming		8	350	2.800	0	2.800		
<b>Total</b>					<b>6.200</b>	<b>6.200</b>		
Human Resources 1st year	Human Resources	months	72	750-2000	90.000	84.398	5.602	
	Human Resources	day	6	800	4.800	4.800	0	
	<b>Total</b>				<b>94.800</b>	<b>89.198</b>	<b>5.602</b>	
<b>Total</b>					<b>194.953</b>	<b>164.907</b>		
						<b>30.046</b>		



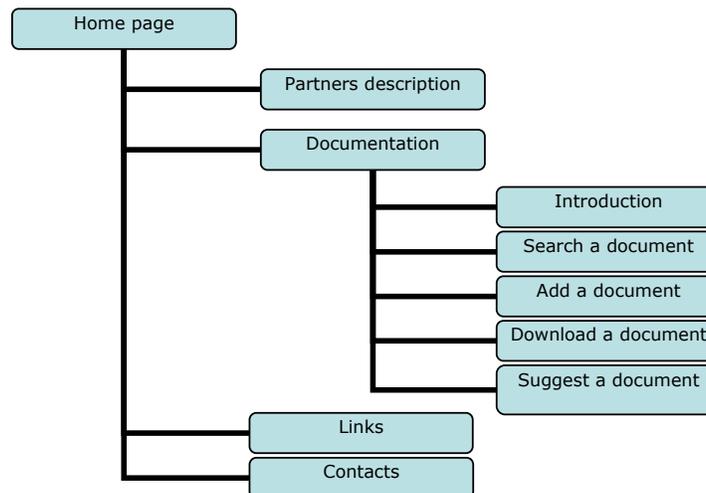
### *Activity B - Mainstreaming*

First mainstreaming activities have started with the signature of the Contract. The 25 November 2004 the President of the Province of Padova, together with the Councillor (Assessore) of the Cabinet (Giunta) responsible for security issues and the Project Manager, has presented to the media and the city the new project. This action of visibility has brought general knowledge of the existence of this EU funded international Project and of the will of the Administration of Padova to carry out the Project with the highest quality.

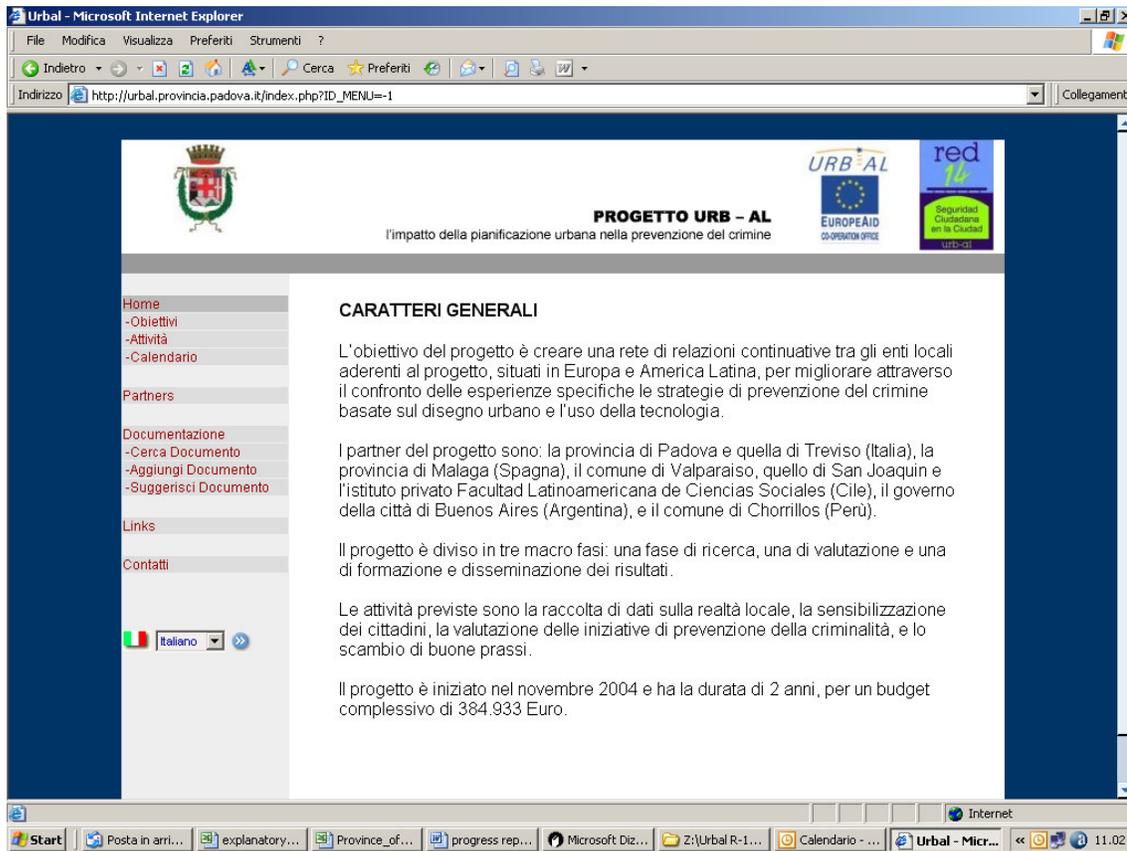
On March 2005 the Province of Padova has published the website of the project: <http://urbal.provincia.padova.it/index.php>, with the following characteristics:

Language: the website contents are available in three languages: Italian and Spanish, partners languages, and English, official language of the project.

Contents: the website structure is the following:



*Please see the homepage here:*



A second mainstreaming activity took place for the final conference in Valparaiso: on one side, a welcome cocktail was organised in Valparaiso to meet all project managers of URBAL projects, who were in Valparaiso for a training seminar, to present our initiative. On the other side, the conference had media coverage in local newspapers and in Italian newspapers, *Il Mattino* and *Il Gazzettino*.

A third mainstreaming activity has been organised in September 2006, when The province of Padova invited the Majors and the Councillors with competences on Urban policies of all the 104 Municipalities of the province for a seminar on “Urban design and crime prevention”.

The seminar had the following programme:

- Mario Verza – Welcome and introduction



The Impact of the Urban Plan on the Prevention of the Crime

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- Nicola Modica – The Urbal Project “The impact of urban planning in crime prevention”
- Lorenzo Segato – Principles of Architecture and Urban Design for crime prevention
- Nicola Gennaro – Crime prevention in School Buildings



## **Financial Report**

This part of the report explains some of the decisions taken for the financial management of the project.

### ***Partnership Agreement***

A partnership agreement has been signed by all partners, to ensure its cooperation and to stress the importance of the joint activity for the achievement of Project goals.

The agreement contains three parts: part one is general, recalling the contents of the Contract signed with the Commission; part two contains financial rules for correct expenditure and reporting; part three contains the list of specific actions and budget of the partner that signs the agreement, a copy of the Contract and of timetable for the action.

### ***Financial Management***

As a rule, the Province has decided to centralise the financial management for the whole project. This means that, except for human resources, equipment, supplies, and conference costs, everything is paid and the Province of Padova collects the original documentation.



## Conclusive Remarks

This part contains some critical points already emerged and some positive cues for the development of project activities.

The project has started at the end of November 2004, right before Christmas Holiday and the end of the year.

From the point of view of the project coordinator, the overlapping of the beginning of the project and the end of the financial year of the administration has created some difficulty, which has required extra-work to make the project starting. The lesson learned is that we must be careful, next time, about the date of start of project activities, which could be better one month after the 1st January instead of 1 month before.

About partnership, overseas relations are not always easy. Different times and holidays sometimes slow down the management of the project. From this point of view, the support of Network offices is important, until the project starts its activities and persons know each other.

Positive remarks are related to the great opportunity of working together on crime prevention issues, and to the facility to communicate and to share documents and information via web.

In both official events partners have made great efforts to collect data and work on interesting and beautiful presentations. In particular, we stress the importance of visual information in data collection and exchange. The possibility to see the areas of intervention, the results before/after, the details of the situation make much easier the understanding of information and the possibility to develop project activities tailored on reality.